

2/2/77 [1]

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Note	Hutcheson to Brzezinski, w/attachments, 5 pp. Re: Letter to Pres. of France	2/2/77	A
Note	Hutcheson to Lipshutz, w/attachments, 9 pp. Re: Intelligence Investigation	2/2/77	A
Note	Hutcheson to Jordan, w/attachments, 16 pp. Re: Ambassadorships	2/2/77	A

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THE WHITE HOUSE

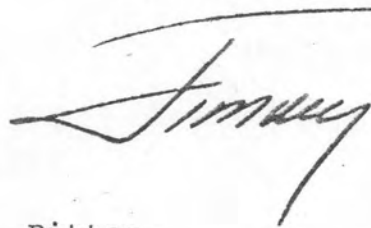
WASHINGTON

February 2, 1977


To Clay Ritter

I really appreciate your congratulations,
and your kind words. It was good to hear
from you!

Sincerely,

A handwritten signature in cursive script, appearing to read "Jimmy".

Dr. Clayton R. Ritter
2528 West Tharpe Street
Tallahassee, Florida 32304

ps I'm proud of you!


t

THE WHITE HOUSE

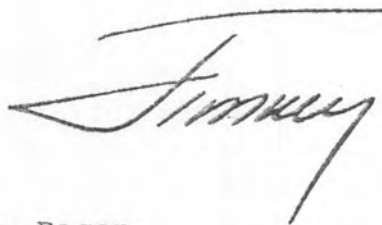
WASHINGTON

February 2, 1977

To Adrian Bacon

Thanks for your comments about the
Inaugural, and about Miss Julia. It
was good to hear from you!

Sincerely,



Mr. Adrian S. Bacon
2959 First Avenue, North
St. Petersburg, Florida 33733

*p.s. I personally told the
reporter that the quote came
from you, & suggested that
you be asked about it.*



✓

THE WHITE HOUSE
WASHINGTON
February 2, 1977

To Mac Bundy

Thanks for letting me know of your
high regard for Graham Claytor.

I appreciate your comments, and
will give every consideration to
this recommendation. I value your
opinion.

Sincerely,



The Honorable McGeorge Bundy
320 East 43rd Street
New York, New York 10017

*p.s. Graham will be Sec. of
DCI will be announced next
week. Thanks - J*

THE WHITE HOUSE
WASHINGTON

February 2, 1977

Greg Schneiders

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

Left Response

cc: Bob Lipshutz

~~per your request~~

To Greg Schneiders

WASHINGTON

Response to ^{personal} gifts delivered
to W. Howe

My family
Rosalyne and I want
to thank you for your
gift and the thoughtfulness
it represents.

However, since we have
a policy of not accepting
any gifts we are returning
it to you with the
suggestion that you either
keep it for us permanently
or donate it to a worthy
cause with our compliments.

Susan -
get wording
of my Plains note
J

RESPONSE TO GIFTS DELIVERED TO THE WHITE HOUSE

Rosalynn and I want to thank you for your gift and
the thoughtfulness it represents. However, since *we have*
a policy of not accepting
~~we do not accept~~ any gifts we are returning it to
either keep it for us or permanently
you with the suggestion that you donate it to *for us or*
a worthy cause
~~charity~~ with our compliments.

Jimmy Carter
Plains, Georgia 31780

1976

Thank you for the
book. Since we have
a policy of not ac-
cepting gifts, I
would like to enjoy
it and then send
it to our local
library. If a Presidential
library is built in
future years, it can
be placed there.

Jimmy Carter

ok for
books
J

THE WHITE HOUSE
WASHINGTON

February 2, 1977

Tim Kraft

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Susan Clough

*Honorary degree
for Duke*

Rick --

please send me a copy of his
handwritten notes marked "File"
as part of your distribution.

mucho gracias -- susan

File

THE WHITE HOUSE
WASHINGTON

2-2-77

For keeps

*Honorary degree
for Duke?*

"Not now"

J

ELECTROSTATIC REPRODUCTION MADE FOR
PRESERVATION PURPOSES

THE WHITE HOUSE
WASHINGTON

February 2, 1977

The attached is forwarded to
you for your information.

Z. Brzezinski
Susan Clough

Rick Hutcheson

*Travel by Diplomats
of Unrecognized
Countries*

THE WHITE HOUSE
WASHINGTON

cc 2 sig

File

THE WHITE HOUSE
WASHINGTON

2-2-77

Called Vance

*"Terminate prohibition
against travel by
diplomats of unrecognized
countries"*

THE WHITE HOUSE
WASHINGTON

February 2, 1977

Hamilton Jordan

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Susan Clough

*NHL Council on
Humanities
Stein & Bellington*

THE WHITE HOUSE
WASHINGTON

2-2-77

Ham -

Assess for
Nat Council on Humanities

Stern

Jim Billington

J

THE PRESIDENT HAS SEEN.

RECEIVED
FOR
PR-1
C069
C01-5

MEETING WITH THE PRESIDENT

Former Secretary of Agriculture

Orville Freeman

Wednesday, February 2

2:30 p.m. - 10 mins.

From: Tim Smith TGS

Orville^{*} Freeman will be coming in for 10 minutes at 2:30

Wednesday afternoon. He wants to share with the President his observations concerning his recent trip to Europe and his current activity as the United States Chairman of the U.S. - India Joint Business Council. He may be bringing Mr. Elliott^{*} Haynes, Chairman of Business International, which is Freeman's business. Mr. Haynes is currently in Europe, however, and will probably not be able to come.-

CC: Tim Kraft
Nell Yates
→ Rick Hutcheson

C

FEB 3 1977
CENTRAL FILES

THE WHITE HOUSE
WASHINGTON

February 2, 1977

Stu Eizenstat

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Susan Clough

THE WHITE HOUSE
WASHINGTON

NOTE TO BILL
TRUDY

SUSAN CLOUD WANTS
COPY OF ALL HANDWRITTEN
NOTES FROM PRESIDENT

ALSO - HAND CARRY THESE
NOTES TO SUBJECT

➔

THE WHITE HOUSE
WASHINGTON

2-2-77

Str.

Have declaration of
emergency ready to
sign at same time
as N. Gas Act.

J.

THE WHITE HOUSE
WASHINGTON

February 2, 1977

Jack Watson

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Susan Clough

Cabinet Minutes

HWF
Box 5

THE WHITE HOUSE
WASHINGTON

F

2-2-77

To Jack Watton

I want Cabinet
minutes no later than
noon the next day.

J. C.

ELECTROSTATIC REPRODUCTION MADE FOR
PRESERVATION PURPOSES

cc sr staff



THE SECRETARY OF TRANSPORTATION
WASHINGTON, D.C. 20590

February 1, 1977

URGENT

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Westway Highway, New York City

In response to your telephone call, I have located the letter dated December 30, 1976 to former Secretary William T. Coleman signed by Mr. David Rockefeller and Mr. Harry Van Arsdale in behalf of the Business/Labor Working Group in New York City.

On page six of this letter (a copy of which is attached), the group representing business and labor is committed to \$7.378 billion in private new investment, an equal employment opportunities program, a non-work stoppage system, and support of the commitments made by the Governor and the Mayor in support of Westway.

I, thereafter, personally talked with David Rockefeller by telephone to confirm the commitments made in this letter, and he has further indicated that the specific projects were identified by the group but were not listed individually in the letter, since it might be injurious to the groups sponsoring the specific projects.

Mr. Rockefeller indicated that he will be home during this evening, February 1 (212-472-1474), and will be in Washington, D. C. during the day of Wednesday, February 2 (202-833-1305), in the event that further confirmation is needed.

I am also including with this memorandum a copy of former Secretary Coleman's decision of January 4, 1977, in the event you wish to examine the full decision which includes letters from Governor Carey and Mayor Beame, as well as the Business/Labor Working Group.

This should go to the President immediately - It is in response to a call to Brock from the President -

*J.W.
2-2-77
Approved
Verbally
to Brock
J*

In my earlier memorandum of today, which was sent to you prior to our conversation, I briefly outlined the proposal and recommended that the Westway project go forward and that former Secretary Coleman's decision be permitted to stand. If you approve, I will make a public announcement this weekend.

A handwritten signature in cursive script, reading "Brock Adams". The signature is written in dark ink and is positioned above the printed name "Brock Adams".

Brock Adams

Attachments



THE SECRETARY OF TRANSPORTATION
WASHINGTON, D.C. 20590

February 1, 1977

MEMORANDUM TO THE PRESIDENT

Subject: Westway Highway, New York City
(Interstate Highway 48)

Background

In my memorandum of January 26, 1977, I reported to you that I would propose a decision on Westway by Wednesday, February 2.

Westway is the construction of a six-lane highway on the West Side of New York City connecting with New Jersey. The estimated cost of the project is \$1.2 billion.

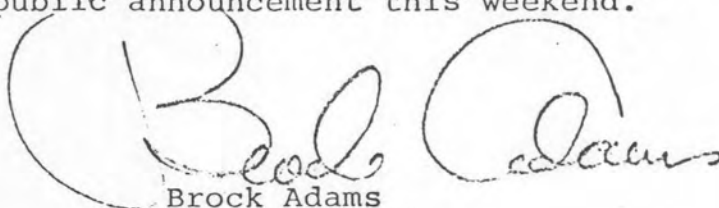
During this past week, I have reviewed the project with all appropriate officials within the Department of Transportation and have met with the elected officials from New York City who oppose the project (led by Representatives Ed Koch and Theodore Weiss) and with the elected officials favoring the project (Governor Hugh Carey, Mayor Abe Beame, Senator Pat Moynihan, and Congressman John Murphy. Senator Javits was invited but could not attend.)

This is a major project for the revitalization of New York City to replace the West Side Highway which collapsed in 1973, with a land-fill operation, a highway tunnel, and 234 acres of land to be used for interchanges, ramps, new commercial and residential development, park land, and recreational facilities. It is estimated that this will create in excess of 14,000 man years of construction for the highway alone, indicating the impact which these transportation projects have on employment in urban areas.

Certain environmental and local resident groups oppose the project, while it is supported by the New York financial community, led by David Rockefeller, organized labor, and as previously stated, a majority of the State and Federal elected officials.

Recommendation

I propose that the Westway Project go forward and that former Secretary Coleman's decision be permitted to stand. If you approve, I will make a public announcement this weekend.

A handwritten signature in cursive script, appearing to read "Brock Adams", is written over a circular stamp. The signature is written in dark ink and is somewhat stylized, with the first letter being a large capital 'B' and the last letter being a capital 's'.

Brock Adams

DEPARTMENT OF TRANSPORTATION



SECRETARY'S DECISION
ON INTERSTATE HIGHWAY 478
NEW YORK CITY

WASHINGTON, D.C.

January 4, 1977

Decision Statement
Interstate Route 478
(Westway)

TABLE OF CONTENTS	<u>PAGE</u>
I. INTRODUCTION	1
A. Issue	1
B. Description of Proposed Action	1
C. Background	2
II. POLICY AND STATUTORY FRAMEWORK	3
A. Transportation Development	3
B. Environmental Protection	4
C. Federal-State-Local Relations and Community Participation	4
III. THE DECISION	6
A. Balanced Transportation	6
B. Environmental and Social Considerations	7
C. Commitments to Revitalization	7
ATTACHMENT A	
ATTACHMENT B	
ATTACHMENT C	

I. INTRODUCTION

A. Issue

The basic issue before the U.S. Department of Transportation is whether to approve an application from the New York State Department of Transportation for Federal-aid highway fund participation in the construction of Interstate Connector Route 478. This proposed Interstate Highway (hereafter Westway), would replace the closed section of the West Side Highway on the lower West Side of Manhattan in New York City.

B. Description of Proposed Action

The Interstate highway as proposed would be a six-lane facility, 4.2 miles in length, located between the Battery and West 42nd Street on the West Side of the Borough of Manhattan in New York City. It will have connections with the Battery Park Underpass, the Brooklyn-Battery Tunnel (I-278), the Holland Tunnel (I-78), West 14th Street, the Lincoln Tunnel (I-495), and the existing elevated West Side Highway at 42nd Street. Approximately 55 percent will be below-grade in a covered section in landfill in the Hudson River between the bulkhead and pierhead lines. As a result of the construction, 234 acres of land, including 181 acres of new landfill, will be created which will be used for interchanges, ramps, new commercial and residential development, parkland and recreational areas.

During the peak hour, the inside lane in each direction will be designed to accommodate express buses and high-occupancy vehicles, and will have connections to other existing bus lanes and facilities within the corridor. West Street/Twelfth Avenue will be reconstructed in its present right-of-way.

A detailed description of the proposed action is contained in the Final Environmental Impact Statement.^{1/}

^{1/}"Final Environmental Impact Statement and Section 4(f) Statement, West Side Highway," prepared by the Federal Highway Administration and New York State Department of Transportation (hereinafter "Final EIS"), Section 2.

II. POLICY AND STATUTORY FRAMEWORK

In reaching this decision, I have considered certain policy and statutory guidelines concerning transportation development, environmental protection, and Federal/State/local relations and community participation. Each of these is addressed below:

A. Transportation Development

It is my overall responsibility, as Secretary of Transportation, to help maintain and improve the Nation's transportation system. The DOT Act recognizes the significance of improved transportation by stating that "the general welfare, the economic growth and stability of the Nation and its security require the development of national transportation policies and programs conducive to the provision of fast, safe, efficient, and convenient transportation" ^{5/}

The construction of transportation facilities today must meet some broader national and community development goals. Specifically, Federal urban transportation policy must respond to objectives such as "the enhancement of our cities as vital commercial and cultural centers, control of air pollution, conservation of energy, access to transportation for all citizens and particularly the disadvantaged, facilitation of full employment and more rational use of land." ^{6/} In this connection, I have stated that as a matter of Departmental policy, "[T]he automobile is and will continue to be the most universally accepted form of transportation in America. It is the most flexible and responsive mode and provides the greatest freedom of mobility. It accounts for significant employment opportunity. But, it is also a major contributor to fatalities, injuries, air pollution, high energy consumption and congestion. Both its technical performance and its more intelligent and socially responsible utilization are matters of urgent and continuing concern We will continue to work with State and local governments to make better use of the automobile, particularly in urban areas, through carpools, outlying parking facilities and improved traffic management." ^{7/}

In this regard, completion of the Interstate System is declared to be in the national interest, ^{8/} but it is the policy of the Department to encourage State governments to examine whether the construction of uncompleted segments is still consistent with metropolitan planning and with the new energy, environmental and urban development priorities.

^{5/}DOT Act, 49 U.S.C., 1651.

^{6/}Department of Transportation, "A Statement of National Transportation Policy by the Secretary of Transportation," September 17, 1975 (hereinafter "National Transportation Policy Statement"), p. 27.

^{7/}Ibid: p. 5.

^{8/}23 U.S.C., 101(b).

Public hearings are also an essential part of the Department's programs, providing an opportunity for citizen involvement in the decisions of government that affect them. The process of preparing environmental impact statements, required by NEPA, and circulating the statements in draft form for public and governmental comment, is also a vehicle for public participation in Federal decisionmaking.

express bus service and carpools during peak periods. This feature is consistent with our objective of improving vehicular traffic management in urban areas.

B. Environmental and Social Considerations

The Final Environmental Impact Statement clearly demonstrates that the environmental impacts of the Westway proposal, which is the preferred alternative, including effects on air and water quality, noise and the use of energy resources, will be less harmful and will potentially provide more improvements to the environment than all the alternatives considered, including the limited alternative of upgrading West Street. In fact, the highway will not only be sound from an environmental standpoint, but will contribute to the aesthetic and recreational viability of this urban area by creating new parkland and recreational areas on the waterfront, including pedestrian malls and bikeways. In my opinion, this proposed urban highway is a model of unprecedented value. It has been designed with features that not only will make it compatible with its urban environment, but will enhance that environment socially and economically. For example, as a result of the construction of Westway, new acreage will be created for housing and commercial development. Again, this responsible approach to the design of the highway is entirely consistent with our national policies and objectives.

C. Commitments to Revitalization

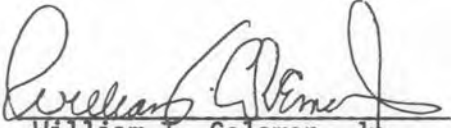
In approving this application, I have taken into consideration the major efforts undertaken by elected officials of the State of New York, by the City of New York and by private citizens to improve the economic viability of the greater urban area. I share their view that improved access to and within Manhattan, particularly in this west side corridor, is urgently needed in order to assist in the revitalization of this area. To assure the aggressive pursuit of this economic development objective, I have received commitments from the Governor of the State of New York, the Mayor of the City of New York, and the leadership of the private business and labor communities, that extraordinary joint efforts will be made to build upon this Federal investment, thereby expanding and extending its potential benefits to all of the citizens of the City.

Specifically, I have received from the Business/Labor Working Group,^{15/} as represented by Messrs. David Rockefeller and Harry Van Arsdale, a

^{15/}A copy of the referenced letter to me and a description of the Group, its members and objectives, are attached as Appendix A.

I am joined in this conclusion by the Administrator of the Federal Highway Administration.

Signed,


 William T. Coleman, Jr.
 Secretary of Transportation


 Norbert T. Tiemann
 Federal Highway Administrator

This date: January 4, 1976

ATTACHMENT A

Business/Labor Working Group

845 Third Avenue, New York, New York 10022 (212) 752-0426

December 30, 1976

The Honorable William T. Coleman, Jr.
The Secretary of Transportation
Department of Transportation
400 7th Street, S.W.
Washington, D.C. 20590

Dear Secretary Coleman:

We are writing on behalf of a broad cross section of business and labor executives, as well as leaders in the educational, health and cultural fields. This group has been working as a task force over the past eight months to develop action plans for New York City's economic regeneration.

The Business/Labor Working Group has several distinctive qualities. It combines and mobilizes business and labor expertise through the personal participation of business and labor leaders, all of whom are executive heads of their respective organizations. It is strictly private sector in nature.

We have had a small coordinating group of 25 members, and 14 separate working groups on specific economic areas involving over 150 business and labor leaders in all. Our mission has been clear -- the maintenance and creation of jobs in New York through the fostering of a conducive social and economic climate.

As a result of the efforts of all our participants and working groups, we have arrived at a strong and compelling consensus about the critical importance of the building of Westway to New York's present and future vitality.

Additionally, the Governor, the Mayor and other public officials have expressed a deep commitment to Westway and a close spirit of cooperation and dedication to its development, as expressed in their separate and coordinated communications to you.

As you know, this project has been through a complex and thorough planning process which has taken over five years. It has been overwhelmingly endorsed by key civic organizations such as the Regional Plan Association, the Municipal Arts Society, the Association for a Better New York, the Chamber of Commerce and Industry, the Council of Chelsea Block Associations, and the Citizens Housing and Planning Council.

--- Environmental and Recreational Improvement.

Westway is an environmentally sound response to surface transportation needs and a significant improvement over the existing outmoded and dilapidated elevated highway. It is designed to reduce air and noise pollution and at the same time regenerate the badly decayed waterfront area and provide community access to the water through new parks, playgrounds and other recreational facilities, including pedestrian and bicycle paths.

--- Economic and Social Stimulus. Westway is a unique opportunity for a fundamental revitalization of the social and economic climate of key parts of New York and of the City as a whole. The history in New York City of other large-scale projects provides ample precedents, including:

- Rockefeller Center, built in the early 1930's, which initiated the commercial and retail growth that created many thousands of new jobs in Midtown.
- The United Nations, which stimulated the redevelopment of large areas on the East Side that had housed abandoned stockyards and deteriorated industrial buildings.
- Lincoln Center, which regenerated one of the City's most decayed areas with cultural and medium-income residential development near Columbus Circle.
- The World Trade Center, which triggered the development of major new commercial office projects on the West Side of Lower Manhattan.

A Rallying Point for Private Commitment

Because of the great importance the Business/Labor Working Group attaches to the Westway project, its members have committed their collective efforts to do everything feasible to assure a level of investment by the private sector in the future of New York City that will more than adequately justify your approval of this crucial project.

To underscore the seriousness of this commitment, we have surveyed a number of private sector institutions, in both the profit and non-profit sectors, and the results are most encouraging. Given a strong indication of Federal faith in the City, of which progress on Westway is key, these institutions have stated firm or planned intentions over the next ten years to multiply the investment in Westway by at least six times -- for a minimum estimated total of committed and in-planning investment in the range of \$7 billion.

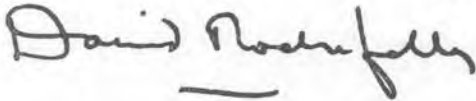
- 5) Hotel Facilities -- Three major hotel projects, including the conversion of the Commodore on 42nd Street, have been identified totalling \$146 million. This does not include other major contemplated projects in Lower Manhattan and Times Square, which could well be triggered by Westway and the creation of a new Convention Center.
- 6) Private Sector Higher Education -- Three major private institutions intend investments of \$80 million. These institutions have facilities in such locations as Lower Manhattan and Washington Square which would directly benefit from Westway.
- 7) Private Sector Health -- Fifteen private health institutions have intended new investments of over \$280 million, including projects to meet a wide variety of health needs and to create a regional burn treatment center.
- 8) Industrial -- Because of the number of small projects involved, this is a difficult area to quantify with precision, but the City's Office of Economic Development has identified \$363 million of manufacturing and industrial projects it foresees in the next five-to-ten years such as the new \$10 million IBM plant in Bedford Stuyvesant. Many small firms in such important fields as printing and garment believe that Westway is vital to their future existence or expansion in the City.
- 9) Culture -- Eight major cultural investments have been identified totalling \$65 million, including expansion and improvement of the Metropolitan and Modern Museums.
- 10) Transportation -- In addition to directly aiding transportation, Westway would also trigger and/or bolster other private and semi-private investments such as Transit Way and the new Port Authority Bus Terminal totalling at least \$162 million.
- 11) Utilities -- Over the next ten years, the major utilities, including New York Telephone, Con Edison and Brooklyn Union, plan investments of some \$4.8 billion in new and improved facilities, environmental protection and energy conservation. These better facilities are key to the City's economic vitality and to the infrastructure that must support a project such as Westway.

The projects involved in this \$7.378 billion of investment are located throughout the City and involve both community and central commercial improvements. We are heartened by the extent and variety of intended investment. Indeed, given historical precedents, we believe these estimates are modest, and they do not include many smaller, yet important, investments throughout the five boroughs that could not be surveyed or aggregated in the time available. It should be noted that the projects encompassed in the categories described above are in various stages of active development on which the executive officers of the respective organizations have committed planning and/or developmental funds. The

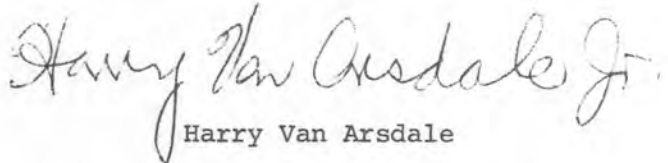
- 3) Complete the project without strikes or other types of work stoppages.
- 4) Support in every way possible the commitments set forth by the Governor of the State of New York and the Mayor of the City of New York in their separate letters of the same date.

Your approval of Westway would deeply encourage us and is essential to the success of our efforts.

Sincerely,



David Rockefeller



Harry Van Arsdale

Business/Labor Working Group

Coordinating Group Participants

David Rockefeller (Chairman of B/LWG)
Chairman of the Board
The Chase Manhattan Bank

Harry Van Arsdale (Vice Chairman of
President (B/LWG and Chairman
Central Labor (of the Ad Hoc Com-
Council, AFL-CIO (mittee on Current
(Issues)

Dr. Ivan Bennett (Chairman-Health and
Provost and (Medical)
Dean
New York Medical Center

W. H. James
President and Publisher
The Daily News

Peter J. Brennan (Chairman-Real Estate)
President
New York City Building
and Construction Trades Council

J. Bruce Llewellyn
President
Fedco Foods Corp.

Edgar Bronfman
Chairman
Seagram Co., Ltd.

Mrs. G. G. Michelson (Chairwoman-Retail)
Senior Vice President
Macy's

Dr. George Bugliarello
President
Polytechnic Institute of New York

Edmund T. Pratt (Chairman-Manufacturing
Chairman (and Industrial
Pfizer (Development)

Sol Chaiken (Chairman-Garment and Textiles)
President
ILGWU

The Honorable John Sawhill (Chairman-
President (Education)
New York University

Howard L. Clark (Chairman-Corporate Head-
Chairman (quarters)
American Express

Martin Segal (Chairman-Culture)
Chairman
Wertheim Assets Management Services, Inc.

Morris D. Crawford
Chairman of the Board
The Bowery Savings Bank

Richard R. Shinn
President
Metropolitan Life Insurance Co.

Murray Finley
President
Amalgamated Clothing Workers of America

Herman Soifer
President
New York Men's Clothing Association

Gabriel Hauge (Chairman-Finance)
Chairman of the Board
Manufacturers Hanover Trust Company

Robert Sorg (Chairman-Printing)
Chairman of the Board
Sorg Printing Company

I. BACKGROUND AND PURPOSE

New York City's future social and economic vitality depends largely upon two factors. On the one hand, actions are being and must continue to be taken to balance the City's budget and revive its fiscal credibility. On the other hand, increased fiscal self-discipline must be accompanied by vigorous actions to maintain and strengthen the City's economic and job base.

The Business/Labor Working Group results from the direct concern of the public and private sector with economic regeneration and job creation. During late 1975 and early 1976, a series of meetings was held between public officials (including the Mayor, the Governor, members of New York's Congressional delegation and other key representatives) and private sector business and labor executives.

Two conclusions emerged. Given the many established public and private groups working on economic development, it was not felt that another formal, open-ended organization was needed. At the same time, those concerned agreed that there was a clear need for a vigorous assessment by private sector business and labor executives of how they could add value more effectively to existing job creation efforts and mobilize their resources more efficiently toward this end.

The Business/Labor Working Group was thus created as an eight-month joint effort by business and private sector labor to determine incentives and disincentives to job growth, and to develop a continuing process to foster the sustained production of more and better jobs in New York City. Its activity has been in close conjunction with and supportive of all related efforts by governmental, quasi-governmental, civic and other organizations.

Working Group Areas and Program

Working groups, involving the personal efforts of over 150 management and labor executives (Attachment I), concentrated on fourteen separate job and economic activity areas:

- Business Services
- Communications
- Corporate Headquarters
- Culture
- Education
- Finance
- Garment and Textiles
- Health and Medical
- Manufacturing and Industrial Development
- Port and International Trade
- Printing
- Real Estate, Construction and Middle Income Housing
- Retail
- Tourism

While each working group has pursued its objectives in a manner tailored to its own needs, the following outputs of a common character have been sought:

- List of problems and opportunities specific to the job category.
- List of overall, "quality of life" issues in order of importance as they impact the job category.
- List of areas of policy where decisions are needed.
- List of projects essential to the category's vitality.
- Linkages with other areas.
- Suggestions as to continuing process or effort needed to create jobs and improve business climate.

Office, Staffing and Acknowledgements

A small coordinating office has been leased until the end of the year at 845 Third Avenue, New York, New York 10022 (telephone 752-0426). In addition one staff person has been retained for the same period to assist with central administration and coordination. The overall budget for central administration is some \$16,000 jointly contributed by members.

ATTACHMENT B



STATE OF NEW YORK
EXECUTIVE CHAMBER
ALBANY 12224

HUGH L. CAREY
GOVERNOR

December 30, 1976

Dear Secretary Coleman:

I am pleased to take this opportunity to reassure you that the State of New York is strongly committed to the building of the Westway project as a vital link in the transportation system and as a catalyst to the economic recovery of New York City.

I have been kept informed of the important work of the business/working labor group and their pledge to you that they will make every effort to bring about \$7.378 billion of private investment as a demonstration of their faith in the future of New York City. The State will cooperate fully with the City and the private sector in maximizing the benefits for the social, economic and environmental well being of the City of New York and its citizens. I am pleased to join with and endorse the commitments which have been made to you by the business/working labor group and Mayor Beame.

As you know, there has been exceptional cooperation between the State and City and with involvement of private, civic and community groups during the planning of Westway. We are confident that close cooperation will continue. The pledge by business and labor of no strikes or other forms of work stoppages during the construction of Westway is evidence of the strong support this project has from a broad spectrum of organizations and institutions.

The State, through its Department of Transportation, will actively cooperate in bringing about the maximum social and economic benefits which will result directly and indirectly from your approval of Westway.

More specifically, the State Department of Transportation, which will have the responsibility of building Westway, will aggressively pursue our already established policy of creating job and work opportunities for members of minority groups and

ATTACHMENT C



THE CITY OF NEW YORK
OFFICE OF THE MAYOR
NEW YORK, N.Y. 10007

December 29, 1976

Hon. William T. Coleman
Secretary of Transportation
Department of Transportation
400 7th Street, S.W.
Washington, D. C. 20590

Dear Secretary Coleman:

The City of New York needs and is committed to Westway. More than four years in the planning, discussed at more than 500 public meetings, endorsed by leading civic groups and all three major dailies, Westway is the single most important capital project in the City.

It is an essential transportation corridor which will replace the dilapidated and dangerous elevated Miller Highway. But Westway is far more than a modern roadway which will greatly improve circulation. It is also a key economic development project which will provide thousands of jobs and spur private investment in the future of the city. For these reasons, it was the first project listed in the City's recently announced Economic Recovery Program.

As you know, the private sector has reviewed the impact of Westway and determined that it is crucial to a viable city. The Business/Labor Working Group has focused on Westway as a catalyst for more than \$7 billion worth of new development. The City cooperated with the Business/Labor Working Group in analyzing future development potential and stands ready to expedite the process of approvals as outlined in the Economic Recovery Program to stimulate the economy.

THE WHITE HOUSE
WASHINGTON

February 2, 1977

Frank Moore

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

See Page 4 and 7.

Rick Hutcheson

Congressional mail

—

Frank

see pg. 4 + 7

R. L.

MEMORANDUM

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

2/1/77

TO: The President
FROM: Frank Moore *F.M.*
CC: Hamilton Jordan

As you requested attached is a daily summary of the Congressional Mail to The President.

My office will provide for you such a summary each morning of the previous day's Congressional Mail.

This daily summary has a disposition column showing what action has been taken and to which office the particular letter has been sent for response.

As you requested I'm having added on tomorrow's summary a column for comments and a column for you to indicate the letters you wish to sign personally.

In an attempt to eliminate all but the most important and critical mail that you would sign personally we are having each staff office, including my own reply to as many letters as possible.

Letters that we think you should sign personally will be so indicated by "X" mark in the signature column and the prepared letters will be given to Susan Clough to present to you for signature.

At the end of the summary is a referral code showing the explanation of abbreviations used.

ELECTROSTATIC REPRODUCTION MADE FOR
PRESIDENTIAL PURPOSES

<u>FROM</u>	<u>SUBJECT</u>	<u>DISPOSITION</u>
Rep. John E. Moss	Endorsing Dan O'Neal for Chairmanship of I.C.C.	ack/JK
Rep. Ted Weiss	Endorsing Gerold Zipper for Fed. Insurance Admin.	ack/JK
Rep. Charles E. Bennett	Endorsing Frank Smith for reappointment to TVA Board	ack/JK
Rep. Kika de la Garza	Endorsing Cristobal P. Aldrete for Fed. Co-Chmn. of Southwest Border Econ. Dev. Region Commn.	ack/JK
Sen. J. Bennett Johnston	Endorsing Maj. Gen. Francis P. Koisch to TVA Board of Directors	ack/JK
Rep. Daniel J. Flood	Endorsing S. Douglas Smith for Spec. Asst. to Pres. for gov't re-org and management	ack/JK
Rep. Robert Morgan	Endorsing Mrs. Lee Kimche as Dir. of Museum Services	ack/JK
Rep. Morris Udall	Endorsing Eugene F. Suarez, Sr., for vacancy on U.S. Parole Commn.	ack/JK
Rep. Bob Stump	Endorsing Donald H. Wedewer as Commissioner of Rehabilitation Services Admin. of H.E.W.	ack/JK
Rep. John M. Murphy	Endorsing George Bookbinder as Ambassador to Rumania	ack/JK
Rep. Goodloe E. Byron	Endorsing Frank T. Taylor for vacancy on Nat'l Transp. Safety Board	ack/JK

MAIL SUMMARY Feb. 1, 1977.

CONGRESSIONAL MAIL TO THE PRESIDENT

<u>FROM</u>	<u>SUBJECT</u>	<u>DISPOSITION</u>
Rep. Omar Burleson	Endorsing Roy T. Sessume for Asst. Secty. of the Army for Civil Works	ack/JK
Rep. Robert Morgan	Endorsing Mr. Banks Finger to serve as Pres. of the Overseas Private Investment Corp.	ack/JK
Rep. Robert Morgan	Endorsing John Winters, Sr., for Ambassador of Bahamas	ack/JK
Rep. Robert Morgan	Endorsing Ms. Margaret R. Gosling for an unspecified position in the Arts field	ack/JK
Rep. Robert Morgan	Endorsing Daniel G. Horvitz for Dir. of Census Bureau	ack/JK
Rep. Robert Morgan	Endorsing John O. Plummer, Jr., for an unspecified position	ack/JK
Rep. Robert Morgan	Endorsing Lt. Col. Charles L. Simpson for the President's personal medical staff	ack/JK
Rep. Robert Morgan	Endorsing Harold C. Doster for an unspecified position in the Department of Interior	ack/JK

<u>FROM</u>	<u>SUBJECT</u>	<u>DISPOSITION</u>
Sen. John Sparkman	Request for a letter to a sick child	EH
Rep. Dan Quayle	Tape of Radio State WGL in Fort Wayne with listeners' comments on The President	ack/JP
Rep. Ed Jones	Request that Tennessee be declared a major disaster area.	JW
Rep. John Slack	Recommends reappointment of Frank Smith to TVA	ack/JK
Rep. L. H. Fountain	Recommends Kathryn Folger be considered for an ambassadorship	ack/JK
Rep. Bob Sikes	Recommends General Daniel James as Secretary or Asst. Secy. for one of the branches of service in the Department of Defense.	ack/JK
Rep. L.H. Fountain	Recommends appointment of Dr. J. Iverson Riddle to President's Committee on Mental Retardation	ack/JK
Sen. John Sparkman	Recommends Joseph A. Kyser to Federal Farm Credit Board	ack/JK
Sen. J. Bennett Johnson	Encloses letters from series of individuals who wish to be considered for Federal Home Loan Board: John A. Marque John C. Fuchs Jim Gerst	ack/JK

<u>FROM</u>	<u>SUBJECT</u>	<u>DISPOSITION</u>
Rep. Ronald A. Sarasin	Urges appointment of a Presidential Commission to look into MIAs and impose a moratorium on change in their status.	ack/ZB
Sen. William Roth	Puts forth two proposals on Foreign Policy 1. Create a Foreign Policy Council 2. Invite Members of Congress on a bipartisan basis to accompany The President on trips abroad.	ack/ZB
Sen. Robert Stafford	Proposes a method for stimulating the economy: to accelerate the distribution of \$359 million in 1977 Veterans' Administration insurance dividends to the 3.6 million policyholders prior to 4/15/77	ack/BL
Sens. Javits & Moynihan	Urges designation of Erie, Cattaraugus, Niagara Counties and the City of Buffalo as major disaster areas.	JW
Sen. Hubert Humphrey	Copy of resolution adopted last May by elected officials of Minnesota endorsing the Declaration of <u>Interdependence</u>	EH
Rep. Bill Alexander	Invitation to July 4 Picnic at Piggott (Arkansas)	FV
Rep. Stanley Lundine	"Pleased to support request for same reorganization authority granted former President Nixon	n/a ✓

sign me

ELECTRONIC REPRODUCTION MADE FOR
PRESIDENTIAL ARCHIVES

MAIL SUMMARY Feb. 1, 1977

CONGRESSIONAL MAIL TO THE PRESIDENT

<u>FROM</u>	<u>SUBJECT</u>	<u>DISPOSITION</u>
Rep. Lawrence Coughlin (a telegram)	Requests designation of Pennsylvania as a major disaster area	JW
Rep. James Florio (a telegram)	Requests designation of Atlantic Burlington, Cape May, Cumberland, Middlesex, Monmouth & Ocean Counties as a major disaster area.	JW
Rep. Dan Quayle (a telegram)	Requests designation of Indiana as a major disaster area.	JW
Rep. Bill Goodling (a telegram)	Urges building safe-guards into fuel subsidy to discourage fraud in implementing the provision	JS
Mary Gardiner Jones (President) Robert R. Nathan (Chairman) National Consumers League	Urges The President to give first priority to: The Agency for Con- sumer Advocacy, The Public Par- ticipation Act, & Consumer Class Action Legislation	ack/SE
Senator Richard G. Lugar Reps. J. Danforth Quayle Elwood H. Hillis & John T. Myers	Joins the rest of the Indiana Dele- gation in urging that Indiana be designated a major disaster area	JW
Rep. John F. Seiberling	Thank you for tickets to use the President's Box at the Eisenhower Theatre.	n/a
Rep. Joseph A. Lefante	Requests designation of New Jersey as a major disaster area.	JW
Rep. William Hughes	Requests designation of Atlantic Burlington, Cape May, Cumberland, Ocean, Monmouth & Middlesex Counties as a major disaster area	JW

MAIL SUMMARY Feb. 1, 1977

CONGRESSIONAL MAIL TO THE PRESIDENT

<u>FROM</u>	<u>SUBJECT</u>	<u>DISPOSITION</u>
Rep. Clifford Allen	Seconds Governor Ray Blanton's request that Tennessee be declared a major disaster area.	ack/JW
Rep. Clifford Allen	Encloses a copy of statement regarding proposed Emergency Natural Gas Legislation	FM
Rep. William Hughes	Encloses a series of correspondence with constituent regarding arrests by Government of South Korea and urges commitment to restoration of human rights in Korea	ack/ZB
Rep. E/ (Kika) de la Garza	Encloses samples of letters from constituents in opposition to the pardon granted to draft evaders.	ack/SE
Rep. Tom Railsback	Guadalupe Reyes' paper on CETA program	ack/DOL
Rep. Jack Kemp (a telegram)	Requests designation of Erie County as a major disaster area.	JW
Rep. Bud Shuster (a telegram)	Requests designation of Pennsylvania as a major disaster area	JW
Rep. Delbert L. Latta (a telegram)	Requests designation of Ohio as a major disaster area	JW
Sen. Richard Schweiker (a telegram)	Requests designation of Pennsylvania as a major disaster area	JW
Rep. Jack Kemp, Henry Nowak John LaFalce, Stanley Lundine (a telegram)	Requests designation of Western New York as a major disaster area	JW

CONGRESSIONAL MAIL TO THE PRESIDENT

<u>FROM</u>	<u>SUBJECT</u>	<u>DISPOSITION</u>
Speaker O'Neill	Endorses suggestion of Senators Muskie and Kennedy to enact legislation empowering the Community Services Administration to fund fuel costs for lower income families.	The President <i>to me</i>
Sen. William Proxmire	Copy of invitation from Wisconsin Dept. of Health and Social Services to speak in Milwaukee in late August	FV
Rep. Robt. Krueger	Book from Adams Elementary School	EH
Rep. Robt. Krueger	Scroll from Adams Elementary School	EH
Rep. Paul McCloskey	Accepts to serve on Mission to negotiate with the Vietnamese but suggests also including Chairman Montgomery	The President
Sen. Mark Hatfield	Suggests that the Vietnamese are willing to discuss the outstanding issues still unresolved following end of Southeast Asia war.... MIAs, POWs and U.S. post-war assistance.	ack/ZB
Rep. Jack Brinkley (dated 1/17/77)	"You may be sure of my support in your request for reorganization"	n/a ✓
Rep. Baltasar Corrada	"Will.....wholeheartedly join you in this common effort (reorganization authority"	n/a ✓
Rep. Martha Keys	Constituent's "Peanut Brittle"	EH

MAIL SUMMARY Feb. 1, 1977

CONGRESSIONAL MAIL TO THE PRESIDENT

<u>FROM</u>	<u>SUBJECT</u>	<u>DISPOSITION</u>
Rep. Omar Burleson	Request for an Eagle Scout Award Presentation	EH
Sen. Ernest Hollings	Enclosed Constituent's gift of clothes, mementos of the "Chitlin Strut"	EH

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

2/1/77

Frank Moore/The President

Up-Date on Page -5- of 1/28/77 Memo

REFERRAL CODE FOR THE PRESIDENT'S MAIL

<u>SUBJECT</u>	<u>REFERRED TO</u>	<u>CODE</u>
Scheduling	Fran Voorde	FV
Appointments	Tim Kraft	TK
General Public Correspondence	General Correspondence	GC
Birthday & Anniversary Requests	Becky Bovelsky	BB
Other Commemorative Mail	Eliska Hasek	EH
Special Interest Groups	Midge Costanza	MC
Photographs	Mary Beckman	MB
Domestic Affairs (particularly on Policy)	Stu Eisenstadt	SE
Foreign Affairs (particularly on Policy)	Z. Brezinski	ZB
Budget	Burt Lance	BL
Energy	James Schlesinger	JS
Political Matters of interest to the Member	Frank Moore or a member of the Congressional Liaison Staff who may in turn refer to Hamilton Jordan	FM/HJ
Resumes, Recommendations Endorsements	Acknowledged and then routed to Jim King	ack/JK
Legal Matters	Robert Lipschutz	RL
Governors, State Matters	Jack Watson	JW

All Federal Agencies and Departments by their
standard abbreviations.

THE WHITE HOUSE
WASHINGTON

February 2, 1977

Stu Eizenstat -

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

*Legislation for Economic
Stimulus Package*

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

January 31, 1977

MEMORANDUM FOR: THE PRESIDENT
FROM: STU EIZENSTAT *Sh*
SUBJECT: Legislation Called For In Economic Stimulus
Package

Attached for your information is a copy of the memorandum I sent to the three Cabinet Secretaries who must submit legislation called for in the economic stimulus package.

OMB feels very strongly that some of the Labor Department's unit costs must be closely examined.

I am pointing toward having the legislation submitted no later than this time next week, with a complete OMB review as well as a review by our staff.

oh - Stay with it - J

ELECTROSTATIC REPRODUCTION MADE FOR
PRESERVATION PURPOSES

THE WHITE HOUSE
WASHINGTON

January 31, 1977

MEMORANDUM FOR

THE SECRETARY OF TREASURY
THE SECRETARY OF COMMERCE
THE SECRETARY OF LABOR

Now that the attached message has been sent to Congress we must submit actual legislation within the next few days.

I look forward to working with whomever you designate to ensure that such legislation is in accordance with your own desires, the message, and OMB's desires.

Please advise me as to the person with whom you would like me to work on this matter.

/s/
Stuart E. Eizenstat
Assistant to the President
for Domestic Affairs and Policy

cc: The Director
Office of Management and Budget

THE WHITE HOUSE

WASHINGTON

January 30, 1977

MEMORANDUM FOR THE PRESIDENT

FROM: JACK WATSON *JW*

At the January 24th Cabinet meeting you asked me to form a sub-group of the Cabinet to review the proliferation of regulations, guidelines, bulletins, and other paperwork issued by the federal government, including, but not limited to, regulations under OSHA, HEW, EPA and ERISA.

Several studies are now underway or have recently been completed which should be reviewed before the Cabinet's help is engaged. These studies include the work of the National Commission on Paperwork; the National Governors' Conference; the Academy for Contemporary Problems; the General Accounting Office; and the Advisory Commission on Intergovernmental Relations. With your approval, I would like to review these studies and do some staff research in conjunction with OMB before we create the Cabinet committee.

There are some very promising opportunities for elimination of red tape in the area of federal aid administration and through development of some common definitions for several key terms which are now being interpreted differently by different federal departments. Terms such as "equal employment opportunity," "citizen participation," "environmental impact," "poverty level," "tax capacity," etc., might well be subject to a common government-wide definition, thus simplifying both private sector and state-local government compliance, as well as federal government enforcement.

*Jack - ok. Council
on Wage/Price Stabilization has
legal auth. for review. I
don't want to fiddle around the
edges of the problem. Get to
the heart of it with drastic
reductions. J*

THE WHITE HOUSE
WASHINGTON

February 2, 1977

Jack Watson -

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

*Reduction of
Paperwork*

THE WHITE HOUSE
WASHINGTON

February 2, 1977

Walt Wurfle

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

News Summary

for walt wurfel

Mr. President

Do you have any criticisms/comments
about your news summaries?

good
J

Walt Wurfle--2797

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PRESERVATION PURPOSES